

Corporate Plan 2012/13 DRAFT

Detailed measures and targets underpinning the strategic priorities and objectives are being developed and will be presented at Executive and Council meetings in during February 2012.

<p style="text-align: center;">A A District of Opportunity</p>	<p style="text-align: center;">B A Cleaner Greener Cherwell</p>	<p style="text-align: center;">C A Safe, Healthy and Thriving Community</p>	<p style="text-align: center;">D An Accessible Value for Money Council</p>
<p>Work with partners to tackle disadvantage in the District.</p> <ul style="list-style-type: none"> Support vulnerable residents through focusing on homelessness prevention and housing advice at current levels of performance Work with our partners to reduce the number of young people not in education employment or training across the district Support local people into work (job clubs and apprenticeships) and prepare for the impact of the Government reform to welfare and the benefits system Deliver the Brighter Futures in Banbury programme 	<p>Provide excellent waste collection and recycling services, working to reduce the amount of waste produced and to increase recycling across the district.</p> <ul style="list-style-type: none"> Increase the household recycling rate to above 60% Reduce the amount of waste sent to landfill Maintain the current high levels of customer satisfaction with our recycling and waste collection services 	<p>Work with partners to support the development of safe and thriving local communities and neighbourhoods.</p> <ul style="list-style-type: none"> Continue to provide a wide range of recreational activities and opportunities of young people across the district Work with partners to maintain already low levels of crime in the district Work with partners and businesses to support public health, safety and environmental protection 	<p>Provide value for money and a financially sound organisation, minimising the impact of smaller council budgets on frontline and priority services.</p> <ul style="list-style-type: none"> Develop and implement an effective approach to address the financial impact of Government welfare reform Understand and plan for the implications of the Local Government Resources Review specifically the changes to localisation of business rates and council tax benefit Secure savings of £800 - £1m taking account of the national changes to Local Government Funding Ensure the Council's budget is matched to strategic priorities demonstrating and promoting the Council's commitment to value for money and effective service delivery.
<p>Balance economic development and housing growth.</p> <ul style="list-style-type: none"> Deliver x new homes including through planned major housing projects <i>(measured through the AMR- number of new homes, numerical measure)</i> Deliver x affordable homes in the district <i>Target to be confirmed</i> Promote local economic development through business advice and support, inward investment and the Local Enterprise Partnerships Progress the Community Housing 	<p>Work to ensure our streets, town centres, open spaces and residential areas are clean, well maintained and safe.</p> <ul style="list-style-type: none"> Maintain high levels of residents' satisfaction with street and environmental cleanliness Work with local communities to continue the programme of neighbourhood litter blitzes 	<p>Support the local community, voluntary and not for profit sectors to play an active role in the district.</p> <ul style="list-style-type: none"> Work with the local voluntary sector to provide advisory services for the local community Support volunteering across the district Adopt an integrated community development approach to ensure 	<p>Work with partners to reduce Council costs.</p> <ul style="list-style-type: none"> Implement/embed shared back office systems and services to secure efficiencies Implement a shared ICT service Explore further opportunities with partners to share or provide services, reducing costs and maximising income

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Project with HCA investment partner (31 dwellings in 12/13)		the Council's provides value for money and addresses local need	
<p>Develop a robust and locally determined planning framework.</p> <ul style="list-style-type: none"> • Complete a draft of local development framework for the district and submit for adoption • Prepare an Infrastructure Plan for Cherwell District and prepare for introduction of Community Infrastructure Levy • Secure implementation of new policy for Developer contributions • Protect and enhance the quality of the built environment by completion of Conservation Area Reviews and strong design guidance for all new developments 	<p>Work to reduce our impact on the natural environment, limit our use of natural resources and support others in the district to do the same.</p> <ul style="list-style-type: none"> • Reduce the Council's Carbon footprint by xx% (includes buildings, fleet mileage etc) (target to be confirmed) • Work with partners to improve the energy efficiency of homes and enable more residents to achieve affordable energy bills 	<p>Provide good quality recreation and leisure opportunities in the district.</p> <ul style="list-style-type: none"> • Progress the South west Bicester sports pitches • Maintain current levels of visits/usage to district leisure centres • Establish the Trust arrangements to secure the long term future of Banbury Museum and maintaining access for the community 	<p>Demonstrate that we can be trusted to act properly for you by being transparent about our costs and performance.</p> <ul style="list-style-type: none"> • Improve the information available to the public about our costs and performance, and promote understanding, accountability and opportunity • Consult with local residents in a cost effective manner to ensure the Council has a good understanding of local priorities
<p>Work to improve the quality and vibrancy of our town centres and urban areas.</p> <ul style="list-style-type: none"> • Progress the commercial development of Bicester Town Centre and consider the plans for development of the community building • Complete a Masterplan for Bicester • Progress the Canal side Regeneration programme in Banbury and redevelopment of the Bolton Road area in Banbury. 	<p>Work with partners to support the development of Eco-Bicester, creating a centre of excellence in terms of green or sustainable living.</p> <ul style="list-style-type: none"> • Work with partners progress the delivery of the development masterplan for Eco-Bicester • Start work on site for initial \$00 home development • Ensure continued opportunities for local people to participate in the Eco-Bicester programme 	<p>Support improvement of local health facilities, services and standards across the district.</p> <ul style="list-style-type: none"> • Work to promote active and independent lifestyles amongst older people • Support the local NHS to retain and develop health services at the Horton General Hospital • Continue to support new and improved health services in Bicester and the surrounding area 	<p>Work to ensure we provide good customer service through the delivery of high quality and accessible services.</p> <ul style="list-style-type: none"> • Maintain high rates of customer satisfaction with our Services • Improve levels of satisfaction with and access to information provided by the Council • Improve access to our services and advice by increasing online payment and service options